



CREDENTIALS AND
EXPERIENCE

**Public-Private
Partnerships**

**WINSTON
& STRAWN**
LLP

Winston & Strawn LLP stands out among law firms in offering clients a deep understanding of the complexities involved in, and demands for, experienced leadership to help address the many legal issues that can arise in the context of infrastructure projects, including public-private partnerships (PPPs or P3s).

Our practitioners distinguish themselves by their ability to effectively coordinate the various stakeholders involved in each project and bring to bear the appropriate legal team to enhance efficiency and add real value. Our attorneys have represented clients across the globe in virtually all aspects of P3s in the United States, Europe, the Middle East, and Africa.

Winston lawyers have served as the foundation of many of the world's most sophisticated and innovative P3 projects. The firm's fully integrated team offers decades of experience handling a broad array of services for participants across the P3 sector. In addition, the firm's service platform supports all aspects of domestic and international P3 projects. The Winston model includes practitioners with extensive experience in finance, acquisitions and dispositions, environmental law, federal and state regulation, litigation, tax, and real estate, among other areas, to support every aspect of a project. Few firms in today's market can match Winston's full-service approach.

As a measure of our depth, our team brings decades of experience in infrastructure projects involving social infrastructure, commercial buildings, transport (heavy and light rail, roads, ports, airports, and related infrastructure), telecommunications, and

energy. Members of the Winston team have served as lead counsel to sponsors, lenders, developers, investors, and underwriters on many of the most complex projects (including first-of-their-kind projects), within aggressive timeframes, and while employing inventive solutions to help clients manage risk. Clients rely on our attorneys to provide innovative thinking, and a deep understanding of the involved in those unique financial, contractual, and regulatory issues related to the various forms of PPPs, such as the divestiture of public enterprises, leasing of public assets, concessions, and management contracts.

P3 experience includes:

- Airports
- Bridges & Tunnels
- Commercial Buildings
- Energy
- Parking
- Ports & Logistics
- Rail & Mass Transit
- Roads
- Social Infrastructure
- Telecommunications
- Water & Wastewater

SELECT REPRESENTATIVE EXPERIENCE

ONGOING

New York State Thruway Authority Service Areas P3 Project (New York). Representing Empire State Thruway Partners LLC in connection with a project to redevelop, finance, operate, and maintain 27 service plazas along Interstate 90 from the Pennsylvania border to Albany, and along Interstate 87 South from Albany to New York City pursuant to a lease agreement with the New York State Thruway Authority.

Sepulveda Transit Corridor Project (California). Representing LA SkyRail express, one of the bidders for a proposed pre-development agreement with the Los Angeles County Metropolitan Transportation Authority to perform certain pre-development work in connection with the proposed delivery of a new fixed-guideway transit service running from the San Fernando Valley to West Los Angeles.

SR-400 Express Lanes Project (Georgia). Representing the lenders and underwriters supporting one of the short-listed bidders for a project to design, build, finance, and maintain the SR-400 Express Lanes Project being procured by the Georgia Department of Transportation. The project is a part of the larger Georgia Express Lanes network and is one of the Major Mobility Investment Program projects.

Fargo-Moorhead Metropolitan Area Flood Risk Management—The Diversion Channel and Associated Infrastructure Work Package (North Dakota). Representing the lenders and underwriters supporting one of the short-listed bidders for a project to design, build, finance, and maintain the Diversion Channel and Associated Infrastructure Work Package of the Fargo-Moorhead Metropolitan Area Flood Risk Management Project.

“High quality, knowledgeable, efficient, commercial team.”

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Smart Street Lighting Project (Washington, D.C.). Representing the design and construction contractor on one of the short-listed teams bidding for a project to design, build, install, and finance improvements to the existing street light system in Washington, D.C., including converting the street light network to LED technology with remote monitoring and control capabilities and installation of smart city technology, and operate and maintain the existing and improved lighting systems.

National Western Center Triangle Project (procurement suspended) (Colorado). Representing one of the short-listed bidders for a project to design, build, finance, operate, and maintain the National Western Center Triangle Project in Denver.

2020

Acquisition of Interest in Elizabeth River Crossing (Virginia). Represented Manulife Investment Management and certain affiliates in connection with the acquisition, alongside Abertis Infraestructuras, S.A., from Macquarie Midtown Holdings, LLC and Skanska ID ERC Holdings, LLC of Elizabeth River Crossings HoldCo, LLC and its wholly owned subsidiary, Elizabeth River Crossings OpCo, LLC, which operates and maintains the Elizabeth River Tunnels Project under a 58-year concession agreement with the Virginia Department of Transportation.

Prince George's County Public Schools Alternative Construction Financing Package 1 (Maryland). Represented the note purchasers in connection with the sale of approximately \$479 million of senior secured notes by Prince George's County Education & Community Partners, LLC in a private placement for a project to design, build, finance, and maintain six new schools in Prince George's County, Maryland. The project is the first social infrastructure P3 for schools in the United States.

Acquisition of Interest in PR-22 and PR-5 (Puerto Rico). Represented Axium Infrastructure in connection with its acquisition of a 19.6% indirect interest in Autopistas Metropolitanas de Puerto Rico, LLC, which operates and maintains PR-22 (the Jose de Diego Expressway), a 52-mile, 4- and 6-lane toll highway that stretches westward from San Juan to Arecibo along Puerto Rico's northern coast, and PR-5 (Rio Hondo Expressway), a 2.5-mile eastward extension of PR-22 to Bayamon, under a long-term concession agreement with the Puerto Rico Highways and Transportation Authority.

Automated Fare Collections (AFC) System Services Project (Massachusetts). Represented the lenders, Sumitomo Mitsui Banking Corporation, MUFG Union Bank, N.A., Canadian Imperial Bank of Commerce, New York Branch, National Bank of Canada, Metropolitan Life Insurance Company, Metropolitan Tower Life Insurance Company and Pensionskasse des Bundes PUBLICA, in connection with a \$437,451,600 senior secured credit facility, which consists of a \$174,817,352 senior construction facility, a \$246,817,021 term loan facility and a \$15,817,207 debt service reserve letter of credit facility, to Boston AFC 2.0 OpCo LLC, that was used to refinance an existing approximately \$226.3 million credit facility, finance the termination of existing interest rate swaps and finance the expansion of the scope of the Automated Fare Collection System Services Project.

San Juan Bay Cruise Terminals Project (Puerto Rico). Represented the underwriter supporting Global Ports Holding Plc, the preferred bidder, in connection with a project to repair, expand, finance, maintain, and operate certain marine cruise terminals in the San Juan Bay (consisting of Pier 1, Pier 3, Pier 4, Piers 11 to 14, and the Pan American Piers, along with the quay wall and walkways between Pier 1, Pier 2, Pier 3, and Pier 4).

Phase 1 of the I-495 & I-270 Public-Private Partnership Program (client withdrew from procurement) (Maryland). Represented one of the short-listed bidders in connection in connection with its bid to the Maryland Transportation Authority and the Maryland Department of Transportation to complete certain pre-development work for Phase 1 of the I-495 & I-270 Public-Private Partnership Program and to subsequently design, build, finance and operate of I-495 near the George Washington Memorial Parkway in Virginia to its interchange with I-270 and I-270 from its interchange with I-495 to its interchange with I-70.

I-95 & US-70 Broadband Infrastructure Project (client withdrew from procurement) (North Carolina). Represented one of the short-listed bidders for a project to design, install, finance, operate, maintain, and commercialize a fiber optic backbone along I-95 and US-70 for approximately 306 miles.

“They’re **excellent on every front.** From structuring and closing the deals to handling issues that pop up, **they give a tremendous level of expertise and insight.**”

CHAMBERS USA 2020

Concession of Energy and Utility Systems (unsuccessful proposal) (Idaho). Representing one of the short-listed bidders for a long-term lease and concession agreement to manage and operate the University of Idaho's on-campus utility systems at its main campus.

Honolulu Rail Transit Project (procurement cancelled) (Hawaii). Representing the lenders and underwriters supporting one of the short-listed bidders for a project to design, build, finance, operate, and maintain the City Center segment of the Honolulu Rail Transit Project.

LA Street Civic Center Project (procurement cancelled) (California). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain a new municipal building to be located on the site of the former Parker Center in Los Angeles.

Jefferson Parkway Project (procurement cancelled) (Colorado). Represented the lenders supporting one of the short-listed bidders for a project to design, build, finance, operate, and maintain the Jefferson Parkway, a proposed 9.2-mile, four lane limited access toll highway, extending from SH 128 on the north to SH 93 on the south, in Colorado.

2019

Mobile River Bridge and Bayway Project (procurement suspended) (Alabama). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain the Mobile River Bridge and Bayway Project in Alabama.

University of Iowa P3 Utility System Transaction (unsuccessful bid) (Iowa). Represented one of the short-listed bidders in connection with a project to manage and operate the University of Iowa's on-campus utility systems through a 50-year lease and concession agreement.

Belle Chasse Bridge & Tunnel Replacement Project (unsuccessful bid) (Louisiana).

Represented one of the short-listed bidders for a project to develop, design, build, finance, operate, toll, and maintain a new tunnel and bridge to replace the existing Belle Chasse Tunnel and the adjacent Judge Perez Bridge.

Port of Wilmington (Delaware). Represented qualified institutional buyers in the limited private offering of senior secured notes issued by GT USA Wilmington, LLC. GT USA Wilmington, LLC is an indirect wholly owned subsidiary of Gulftainer Company Limited, the world's largest privately owned independent port management and third-party logistics company. Proceeds of the senior secured notes will be used for the improvement and expansion of the Port of Wilmington, a full service, deepwater, multi-modal port. Specific enhancements to be undertaken include modernization of existing port facilities, investment in new warehouse space, and development of a new container-handling terminal on an adjacent 87-acre parcel. Following completion of the new container-handling terminal, existing facilities will be repurposed to handle additional cargo types, such as automobiles, bulk, and break bulk.

Napa Civic Center Project (procurement suspended) (California). Represented Plenary Properties Napa LLC in connection with a project to design, build, finance, operate, and maintain a new combined City Administrative and Public Safety Building and to purchase excess property at fair market value for private development.

2018

Phoenix Metropolitan Area Freeway Lighting Project (procurement cancelled) (Arizona). Represented a design and construction contractor/equity member on one of the short-listed teams bidding for a project to design, build, finance, operate, and maintain a lighting system on all freeways within the Phoenix metropolitan area.

I-75 Modernization Project (unsuccessful bid) (Michigan). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain a 5.5-mile segment of I-75 in Detroit, Michigan.

Michigan Consolidated Laboratory Project (procurement cancelled) (Michigan). Represented one of the short-listed bidders in connection with its bid to the State of Michigan and the Michigan Department of Management and Budget to design, build, finance, and maintain a purpose-built consolidated laboratory facility in Dimondale, Michigan, for use by the Michigan Department of Health and Human Services, the Michigan Department of Environmental Quality, the Michigan Department of Agriculture and Rural Development, and the Michigan Department of Licensing and Regulatory Affairs – Occupational Safety and Health Administration.

Third Street North and Meredith Hall South Student Housing Facilities (Indiana). Represented Plenary Properties Purdue, LLC, in connection with a project to develop, design, build, finance, operate, and maintain two new student housing facilities to accommodate approximately 1,300 beds at Purdue University’s West Lafayette campus.

Fiber-Optic Broadband Network Project (procurement cancelled) (Pennsylvania). Represented the lenders supporting one of the short-listed bidders for a project to design, install, finance, operate, and maintain a fiber-optic broadband network to be installed within the right of way of the Pennsylvania Turnpike.

LAX Landside Access Modernization Program— Consolidated Rent-A-Car Facility (unsuccessful bid) (California). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain the Consolidated Rent-A-Car facility (ConRAC) to serve Los Angeles International Airport.

Automated Fare Collections (AFC) System Services Project (Massachusetts). Represented the lenders, Canadian Imperial Bank of Commerce, New York Branch, MUFG Union Bank, N.A., and Sumitomo Mitsui Banking Corporation, in connection with a term loan and letter of credit facility used by John Laing Investments and Cubic Transportation Systems to finance the design, implementation, integration, testing, operations, maintenance, and management of a next-generation fare payment system, including account-based ticketing using mobile and contactless bankcard options, to serve the Massachusetts Bay Transportation Authority’s (MBTA) multi-modal regional transit system. The AFC 2.0 Project is the first project delivered by the MBTA as the first P3 of its kind in the United States.

New Chatham County Courthouse Complex (procurement cancelled) (Georgia). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain a new County Courthouse Complex in downtown Savannah, Georgia.

LAX Landside Access Modernization Program – Automated People Mover Project (unsuccessful bid) (California). Represented the lenders and underwriters supporting one of the short-listed bidders for a project to design, build, finance, operate, and maintain the Automated People Mover Project at Los Angeles International Airport, which features approximately 11,600 feet of elevated dual-lane guideway, six passenger stations, and an off-line maintenance and storage facility.

Henry J. Daly Building Project (procurement suspended) (Washington, D.C.). Represented a consortium in connection with its unsolicited proposal, which was deemed favorable, for a project to design, build, finance, operate, and maintain the Daly Building to house the Metropolitan Police Department and other government agencies.

2017

Central 70 Project (Colorado). Represented Meridiam Infrastructure and Kiewit Development Company in connection with the \$1 billion Central 70 Project, which consists of improvements along 12.5 miles within the Denver Metro area from I-25 (west) to Tower Road (east), including the construction of general purpose lanes and tolled express lanes. The project received the Gold Award as the “Best Road/Bridge/Tunnel Project” and the Gold Award for the “Best Financial Structure” at the 2018 *P3 Awards & Conference*.

Confidential Project (procurement cancelled) (Texas). Represented a large medical center in connection with a potential long-term lease and concession agreement to operate, maintain, and improve existing parking garages and lots and to develop additional parking facilities.

Transform 66 P3 Project (Virginia). Represented John Laing Investments in connection with its equity investment in a project to develop, design, build, finance, operate, maintain, and toll high occupancy/toll lanes (in each direction), access points to the high occupancy/toll lanes and to park and ride facilities, interchanges, new transit and park and ride facilities, and associated facilities along the 22-mile I-66 corridor, from I-495 (Capital Beltway) in Fairfax County, to U.S. 29 (Gainesville) in Prince William County. The project received the Gold Award as the “Best Transportation Project” at the 2017 *P3 Awards & Conference*, the Silver Award as the “Best Road/Bridge/Tunnel Project” at the 2018 *P3 Awards & Conference*, and was recognized as the “North American Roads Deal of the Year” at the 2017 *IJGlobal Americas Awards*.

Acquisition of Northwest Parkway (Colorado). Represented HICL Infrastructure Company Limited, the listed infrastructure investment company advised by InfraRed Capital Partners Limited, Northleaf Infrastructure Capital Partners LP and Northleaf Infrastructure Capital Partners II LP, and DIF Infrastructure IV Cooperatief UA in connection

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with the acquisition and financing of Northwest Parkway LLC, which operates the Northwest Parkway, an 8.9-mile segment of the partial beltway system extending around the Denver metropolitan area, under a 99-year concession and lease agreement with the Northwest Parkway Public Highway Authority that was originally granted in 2007, and GO-PASS Mobility Services LLC, which provides certain electronic toll collection systems and services to Northwest Parkway LLC. The transaction was recognized as the “North American M&A Deal of the Year” at the 2017 *IJGlobal Americas Awards*.

2016

SH 288 Toll Lanes Project (Texas). Represented the underwriters, Citigroup Global Markets Inc., and Barclays Capital Inc. in connection with the issuance of senior lien revenue bonds to finance Blueridge Transportation Group, LLC’s approximately \$1.06 billion project to design, build, finance, operate, and maintain tolled lanes and related facilities along a portion of State Highway 288 in Harris County, Texas.

Purple Line (unsuccessful bid) (Maryland).

Represented the lenders and underwriters supporting one of the short-listed bidders for a project to design, build, finance, and maintain a 16.2-mile light rail transit line that extends from Bethesda in Montgomery County to New Carrollton in Prince George’s County.

“[Winston] is ‘hugely dedicated to the success of a deal’ and ‘brings a client-focused and highly specialized approach to the project finance sector.’”

THE LEGAL 500 U.S. 2019

Long Beach Civic Center & Port Headquarters Project (California). Represented Plenary Group USA Concessions Ltd. and certain affiliates, including Plenary Properties Long Beach LLC, in connection with an approximately \$550 million project in Long Beach, California, to design, build, finance, operate, and maintain a new city hall, a new public library, new parking facilities, a revitalized park, and a new headquarters for the Port of Long Beach. The Long Beach Civic Center & Port Headquarters Project is notable because it was the first PPP project procured by a municipality to reach financial close. The project received the Gold Award as the “Best Social Infrastructure Project” and the prestigious “Project of Projects” Grand Prix at the 2016 *P3 Awards & Conference* and was also recognized as the “North America Project Bonds Deal of the Year” at the 2016 *IJGlobal Awards*.

UC Merced 2020 Project (unsuccessful bid) (California). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain academic, administrative, research, recreational, student residence, and student services buildings, as well as outdoor recreation and open space areas, and associated roadways, parking, and landscaping for the University of California, Merced.

2015

Metro Region Freeway Lighting Project (Michigan). Represented Aldridge Electric, Inc., as the D&C contractor, and Aldridge Freeway Lighting, LLC, as an equity investor, in connection with a project in Michigan to design, build, and finance improvements to existing freeway and tunnel lighting systems in the Detroit Metro Region, and operate and maintain these lighting systems for a period of 15 years. The Metro Region Freeway Lighting P3 Project is the first freeway lighting PPP project in the United States and the first PPP project in Michigan. The project was recognized by the National Council for Public-Private Partnerships (NCP3P) as the winner of its 2017 “Innovation Project Award.”

U.S. 181 Harbor Bridge Project (unsuccessful bid) (Texas). Represented one of the short-listed bidders for a project to develop, design, construct, operate, maintain, and potentially finance the US 181 Harbor Bridge Replacement Project in Corpus Christi, Texas.

I-285 & SR 400 Reconstruction Project (unsuccessful bid) (Georgia). Represented the lenders supporting one of the short-listed bidders for a project to design, build, and finance the I-285 & SR 400 Reconstruction Project, which includes the reconstruction of the I-285/SR 400 interchange and the reconstruction of collector distributor lanes along I-285 and SR 400, as well as other improvements in the interchange area.

Marion County Justice Center Project (project abandoned) (Indiana). Represented the preferred bidder for a project to design, build, finance, operate, and maintain five new interconnected buildings critical to the criminal justice system of the City of Indianapolis, Indiana and Marion County, Indiana.

South Miami Heights Water Treatment Plant (procurement cancelled) (Florida). Represented one of the short-listed bidders for a project to expand the South Miami Heights Water Treatment Plant being procured by the Water and Sewer Department of Miami-Dade County.

2014

SH 183 Managed Lanes Project (Texas). Represented SouthGate Mobility Partners LLC, Kiewit Development Company, and Kiewit Infrastructure South Co., in connection with a project to design, build, finance, operate, and maintain approximately 14 miles of tolled managed lanes, general purpose lanes, and associated facilities along SH 183 from SH 131 to I-35E in Dallas and Tarrant Counties.

Rapid Bridge Replacement Project (unsuccessful bid) (Pennsylvania). Represented one of the short-listed bidders for a project to design, build, finance, and maintain a portfolio of 558 replacement bridges across the Commonwealth.

Portsmouth Bypass Project (unsuccessful bid) (Ohio). Represented the underwriters supporting one of the short-listed bidders for a project to design, build, finance, operate, and maintain a 16-mile bypass through the City of Portsmouth in Scioto County, Ohio.

Project Neon (procurement cancelled) (Nevada). Represented the lenders and underwriters supporting one of the short-listed bidders for a project to design, build, finance, operate, and maintain certain capital improvements along Interstate 15 and major street connections from south of the Sahara Avenue/I-15 Interchange to the I-15/U.S. Route 95/Interstate 515 interchange in Las Vegas, Nevada.

I-4 Ultimate Project (unsuccessful bid) (Florida). Represented the lenders and underwriters supporting one of the short-listed bidders for a

project to design, build, finance, operate, and maintain 21 miles of managed lanes on the I-4 Ultimate in Orlando, Florida.

ARTI Project (cancelled) (California). Represented the lenders and underwriters supporting one of the short-listed bidders to design, build, finance, operate, and maintain the Accelerated Regional Transportation Improvements Project (which includes, among other things, capacity enhancement on I-5 North).

Knik Arm Crossing Project (procurement cancelled) (Alaska). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain a new toll bridge across the Knik Arm of Upper Cook Inlet connecting Anchorage, Alaska, to the Mat-Su region.

I-69 Section 5 Project (unsuccessful bid) (Indiana). Represented one of the short-listed bidders to design, build, finance, operate, and maintain segment 5 of I-69 in Indiana, which includes upgrading approximately 21 miles of State Road 37 to Interstate standards.

MEE Project 20/20 (feasibility study completed) (Massachusetts). Represented Meridiam Infrastructure in connection with the pre-development of a project to design, build, finance, operate, and maintain a subsurface parking garage in Boston for Massachusetts Eye and Ear Infirmary and new grade-level open space for use as a public park, to realign a portion of Storrow Drive and its access ramps at Charles Circle, and to design and build the expansion of Massachusetts Eye and Ear's existing facility.

Houston Justice Complex Project (procurement cancelled) (Texas). Represented one of the short-listed bidders for a project to design, build, finance, operate, and maintain a new facility to house certain operations of the Municipal Courts Department and the Police Department in Houston, Texas.

2013

Goethals Bridge Replacement Project (unsuccessful bid) (New York and New Jersey).

Represented the underwriters supporting one of the short-listed bidders for a project to design, build, finance, operate, and maintain a new bridge to replace the existing Goethals Bridge and to demolish the existing Goethals Bridge.

Second Innerbelt Bridge Project (unsuccessful bid) (Ohio). Represented one of the short-listed bidders for a project to design, build, and finance the second Innerbelt Bridge on I-90 (eastbound) in Cleveland, Ohio and to demolish the existing Innerbelt Bridge.

U.S. 36 Managed Lanes Project (unsuccessful bid) (Colorado). Represented Isolux Infrastructure in its bid to design, build, and finance managed lanes along the U.S. 36 corridor connecting Denver and Boulder, Colorado, and operate and maintain the U.S. 36 Managed Lanes and the I-25 Express Lanes.

2012

East End Crossing Project (unsuccessful bid) (Indiana). Represented the underwriters supporting one of the short-listed bidders in connection with its bid to design, build, finance, operate, and maintain a new toll bridge across the Ohio River connecting Clark County, Indiana, and Jefferson County, Kentucky, as part of the Ohio River Bridges project.

2010

Long Beach Court Building Project (California).

Represented Meridiam Infrastructure in connection with an approximately \$495 million project to design, build, finance, operate, and maintain a new, approximately 535,000 sq. ft. court building and certain related facilities in Long Beach, California, including the refinancing of the initial project debt in the private placement market. The Long Beach Court Building project is the first social infrastructure PPP in the United States and the first non-transportation PPP in California. It was recognized by *PPP Bulletin* as a finalist for its “Best Accommodation Project” and was “Highly Commended” at *Partnerships Awards 2012*. It was also recognized by *The Bond Buyer* as its 2011 “Deal of the Year” for “an innovative financing of a traditional public finance project that did not involve municipal securities,” by *Project Finance* magazine as its “North American PPP Deal of the Year 2010,” and by *Infrastructure Journal* as a finalist for its 2010 “Global PPP Deal of the Year.” The refinancing was recognized by *Infrastructure Journal* as a finalist for its 2013 “Deal of the Year – Social Infrastructure.”

About Winston & Strawn

Winston & Strawn LLP is an international law firm with 950+ attorneys across 15 offices in Brussels, Charlotte, Chicago, Dallas, Hong Kong, Houston, London, Los Angeles, Moscow, New York, Paris, San Francisco, Shanghai, Silicon Valley, and Washington, D.C. Additionally, the firm has significant resources devoted to clients and matters in Africa, the Middle East, and Latin America. The exceptional depth and geographic reach of our resources enable Winston & Strawn to manage virtually every type of business-related legal issue. We serve the needs of enterprises of all types and sizes, in both the private and the public sector. We understand that clients are looking for value beyond just legal talent. With this in mind, we work hard to understand the level of involvement our clients want from us. We take time to learn about our clients' organizations and their business objectives. And, we place significant emphasis on technology and teamwork in an effort to respond quickly and effectively to our clients' needs.

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